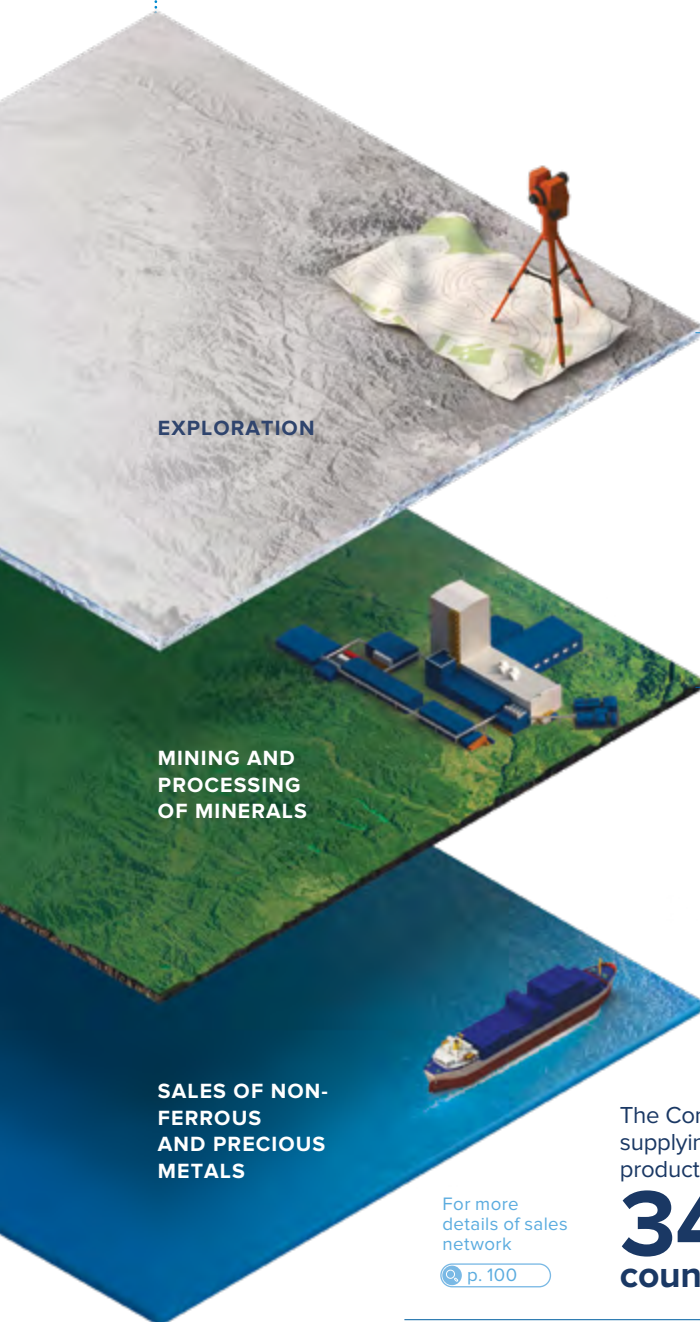


Company profile

The Norilsk Nickel Group's core operations



The Norilsk Nickel Group (the Group) includes PJSC MMC Norilsk Nickel (Nornickel, the Company) and its subsidiaries. MMC Norilsk Nickel is the core (parent) company of the Norilsk Nickel Group, having the biggest share in the subsidiaries' authorised capital.

For more details on the Group's structure

[p. 267](#)

The Norilsk Nickel Group is Russia's leading metals and mining company, the largest palladium and refined nickel producer in the world, and one of the biggest platinum producers. In addition, the Group produces copper, cobalt, rhodium, silver, gold, iridium, ruthenium, selenium, tellurium, and sulphur.

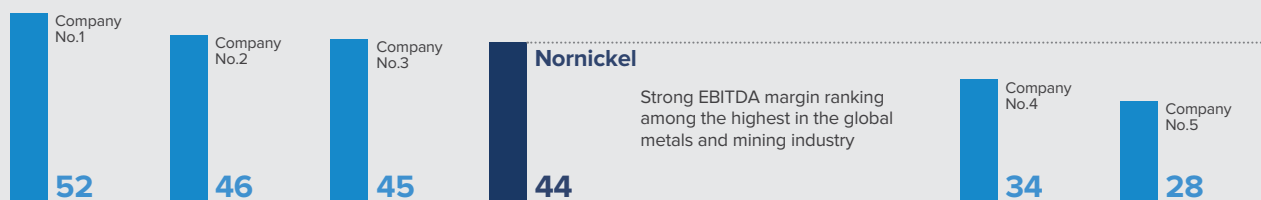
In addition to the production facilities, the Company owns:

- a global sales network,
- fuel and energy assets,
- a wide range of R&D units,
- river transport, port terminals, a unique Arctic cargo fleet.

The Company supplying its products to **34 countries**

For more details of sales network [p. 100](#)

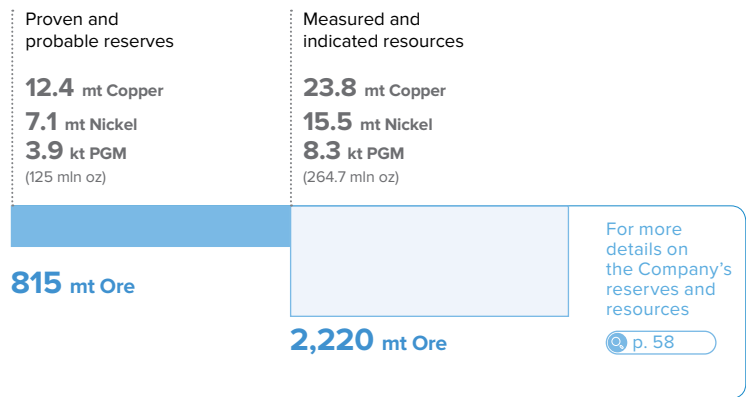
EBITDA margin in 2017 // %



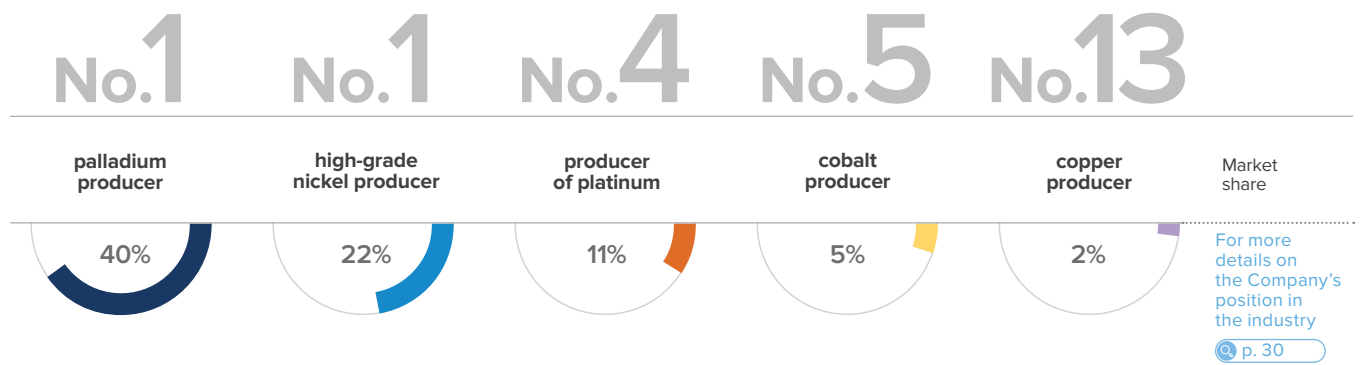
Mineral resources¹

Nornickel operates the unique Talnakh Ore Field on the Taimyr Peninsula. Its sheer size and remarkably high content of metals in the ore make the field's resource base key contributor to the Company's long-term sustainable growth.

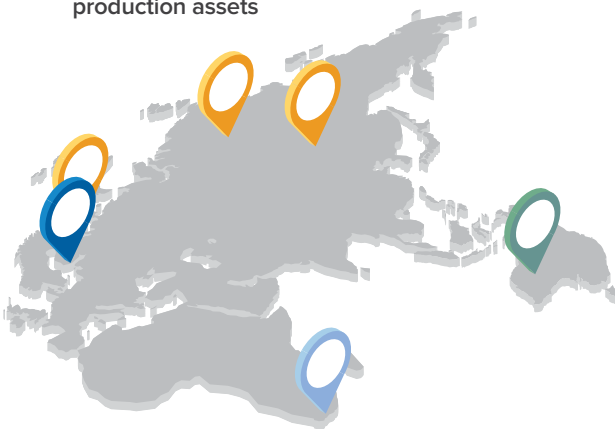
¹ The Company's reserves and resources as at 31 December 2017, including wholly owned overseas assets and excluding deposits in Zabaykalsky Krai are reported according to JORC standards.



The Company's position in the global industry



The Group's production assets



- Russia.** Core businesses in Russia are vertically integrated and include Polar Division, Kola MMC and Bystrinsky GOK.
- Finland.** In Finland, Norilsk Nickel operates Norilsk Nickel Harjavalta, a nickel refining facility that became part of the Group after its acquisition in 2007. The plant is fully integrated into the Group's production chain.
- South Africa.** In South Africa, the Company owns 50% of Nkomati, a nickel mine developed jointly with African Rainbow Minerals.
- Australia.** In Australia, The Company holds a licence to develop the Honeymoon Well Project.

Dividend yield in 2017 // %

